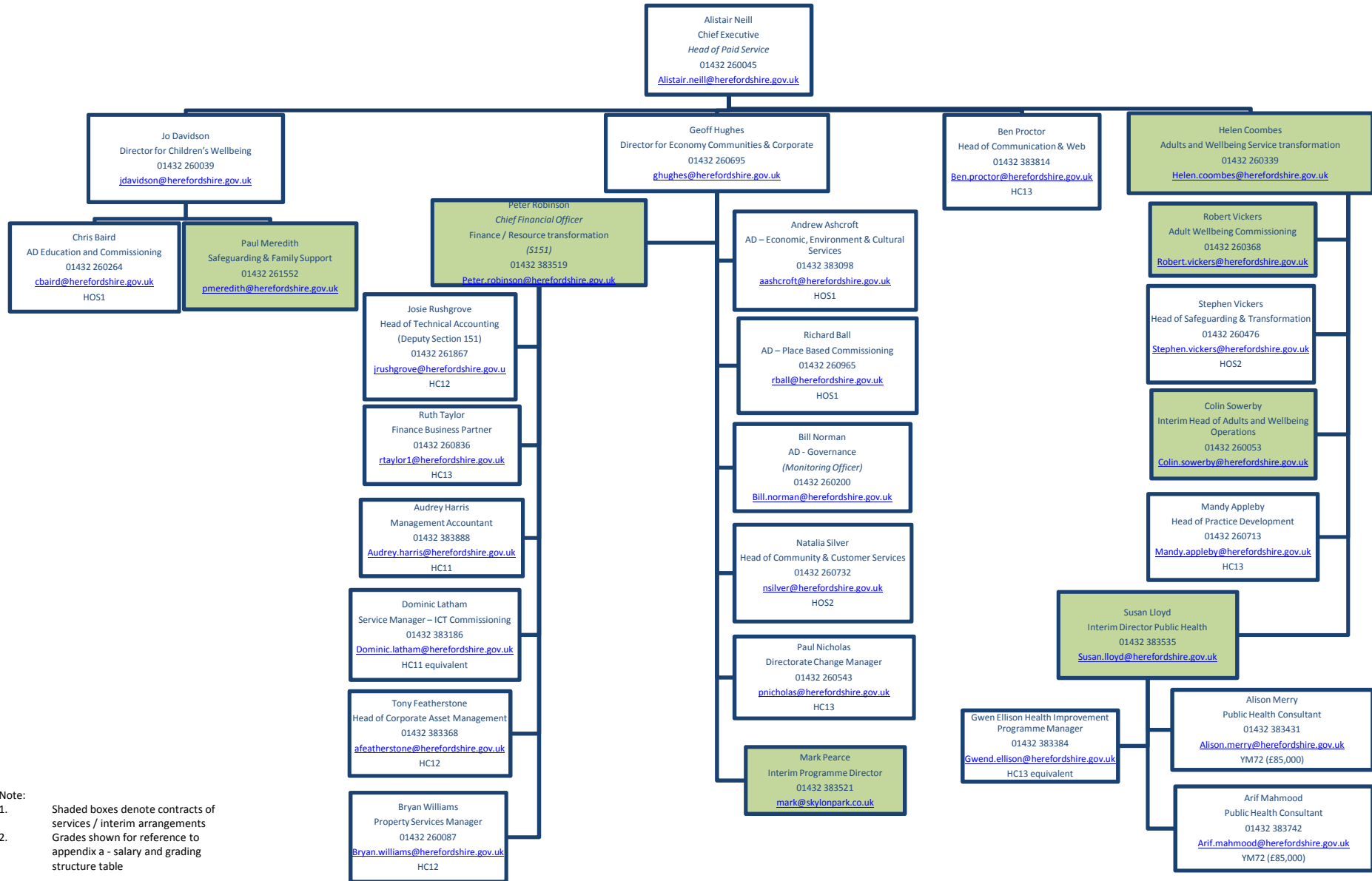


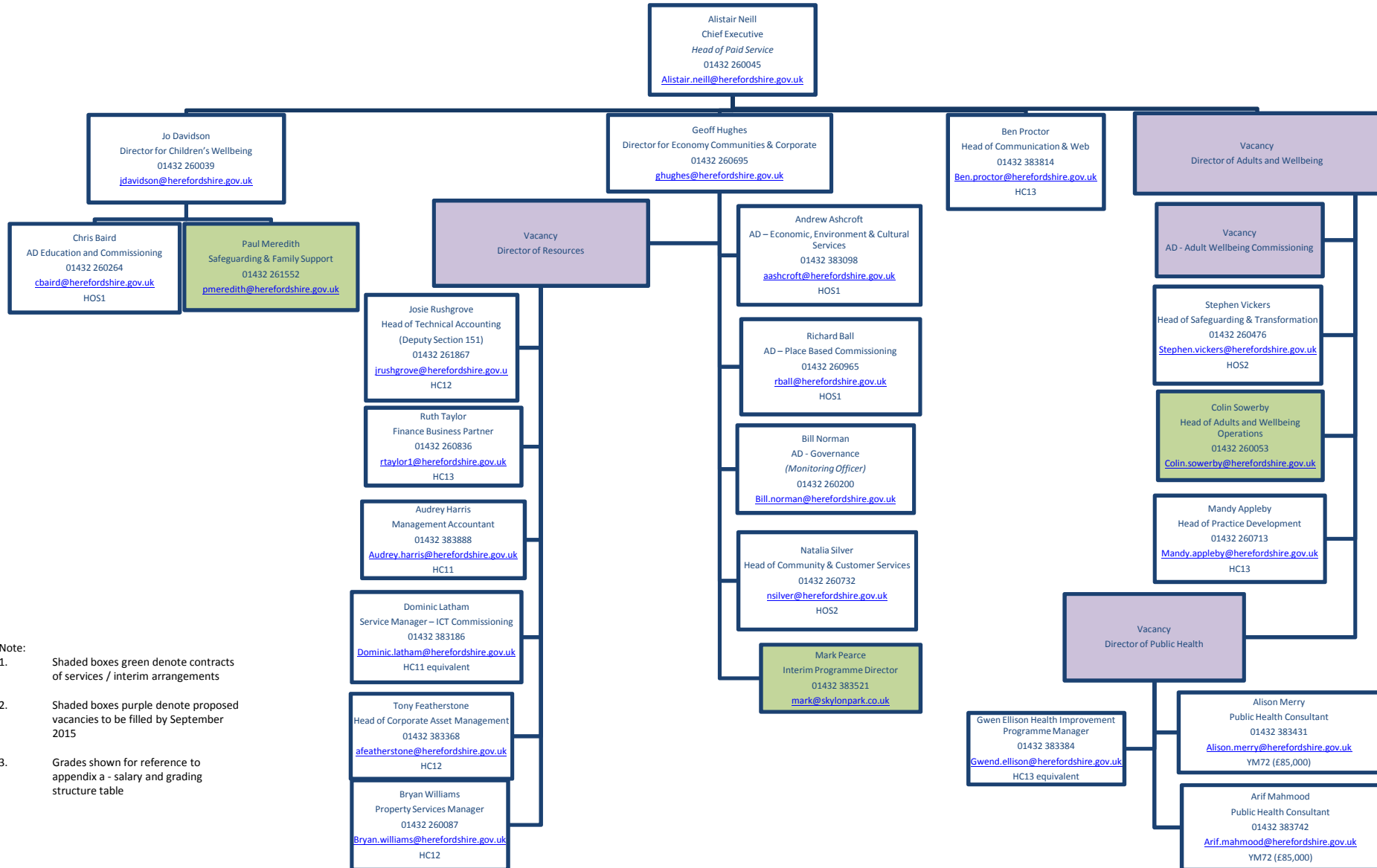
# Herefordshire Council Chief Officers and their direct reports

## December 2014



- Note:
1. Shaded boxes denote contracts of services / interim arrangements
  2. Grades shown for reference to appendix a - salary and grading structure table

# Proposed Herefordshire Council Chief Officers and their direct reports



- Note:
1. Shaded boxes green denote contracts of services / interim arrangements
  2. Shaded boxes purple denote proposed vacancies to be filled by September 2015
  3. Grades shown for reference to appendix a - salary and grading structure table